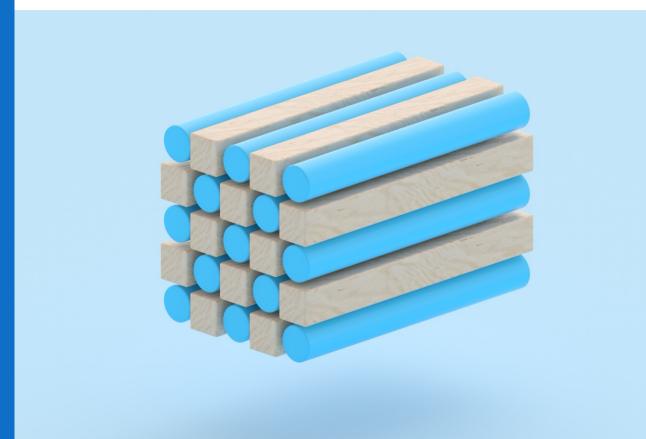
Open Source At A Crossroads

Ever changing business approaches to Open Source

Michael Meskes Senior Director Cloud Products 2024-04-18

■ NetApp



Michael Meskes

Actively
Working on
Open Source

1993
Free Software

1994 Linux

1995 **Debian GNU/Linux**

1998
PostgreSQL®





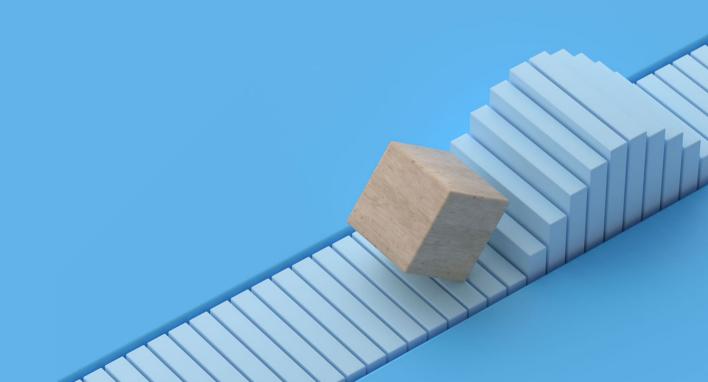


Michael Meskes

Actively
Working on
Open Source



The Origins



Which Business Model Did They Have In Mind?



Permissive License

Postgres



Illustra > Informix > DB2

Copyleft

Debian

Linux



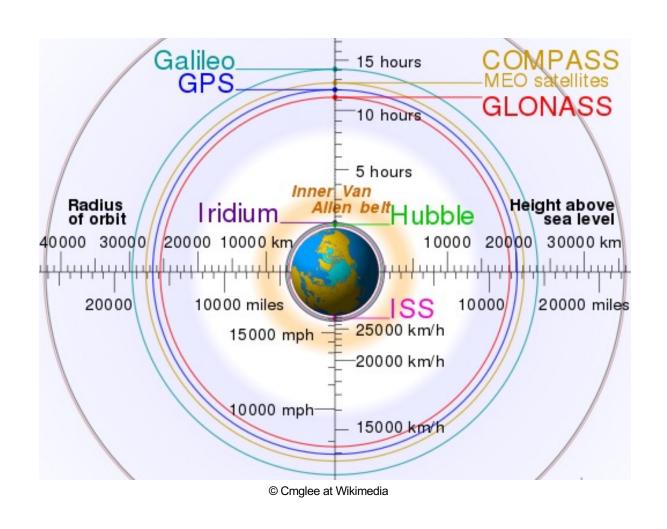


Ubuntu

All Harware

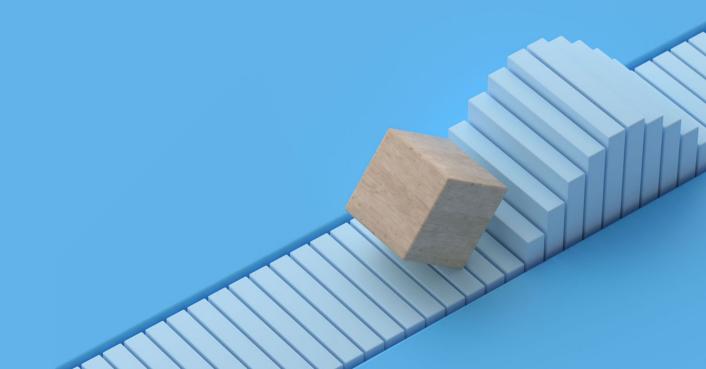
OpenCore

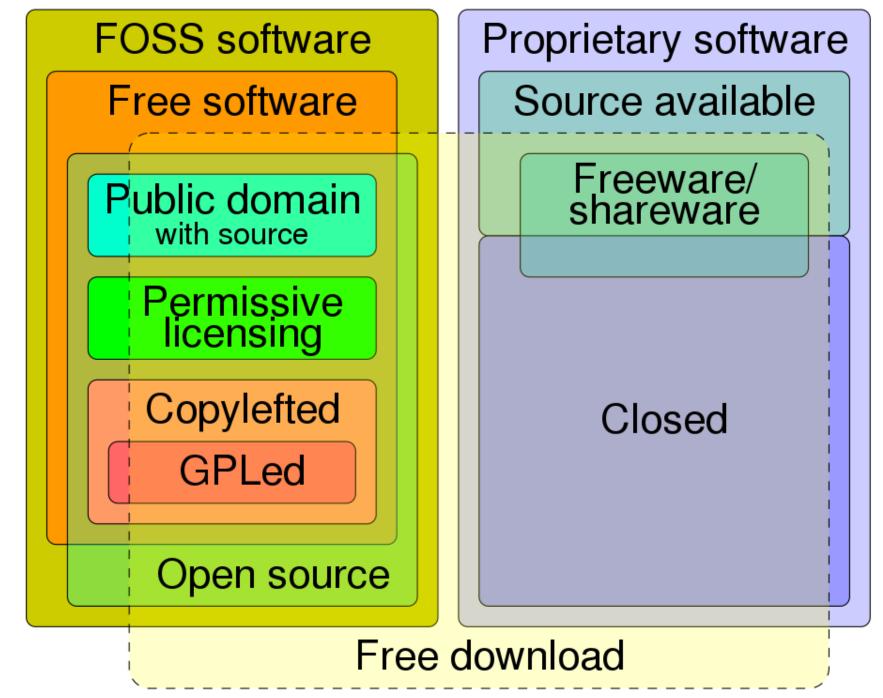
Dual Licensing



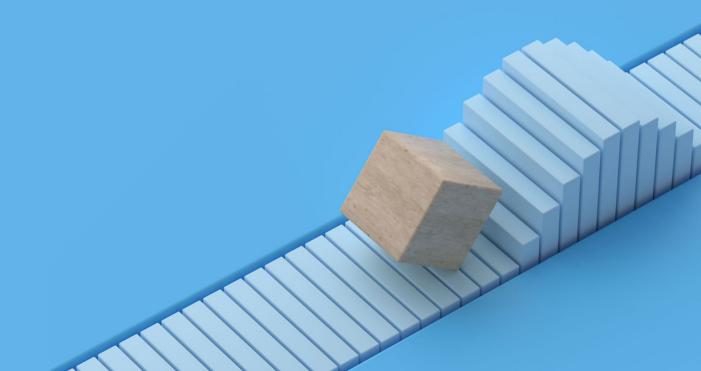


A Stable Situation

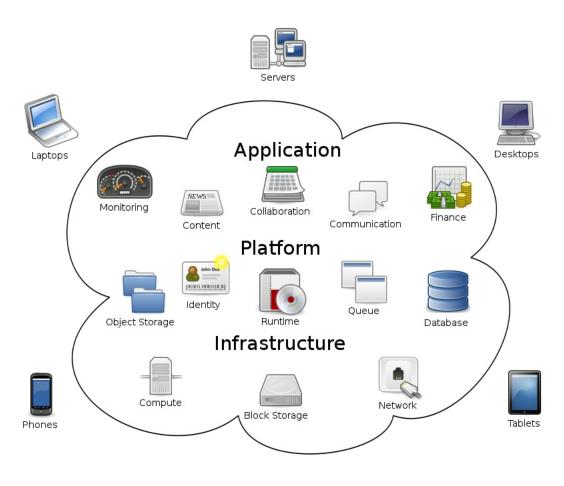




New Developments

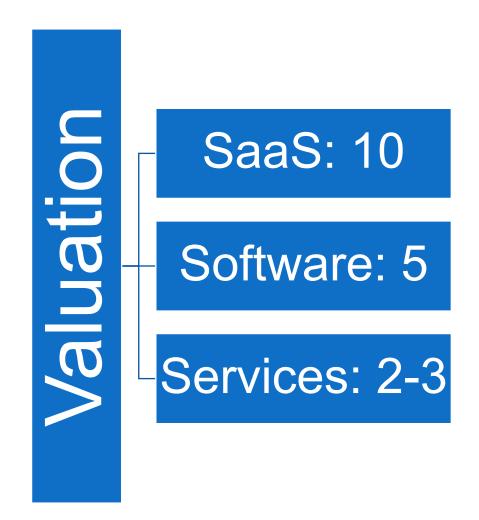


The Cloud Changes Everything!



© Sam Johnston

SaaS Changes Valuation





Software Vendors Concentrate On SaaS



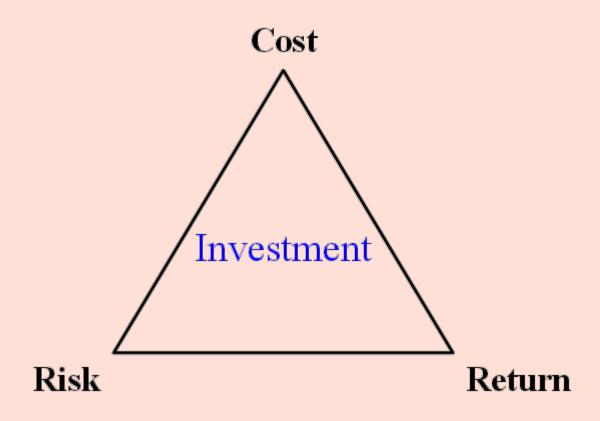
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In a gold rush sell shovels!



Business Perspective

- Low entry barrier for customers
- Compared to third party software:
 - Improved margin
 - · No need to share customer
- Compared to own development:
 - Low investment
 - Quick to market
 - Great ROI



© Larry Huang TW

Collaboration

The open source way

Lock out competitor

Make it less open

License change

Fork or not

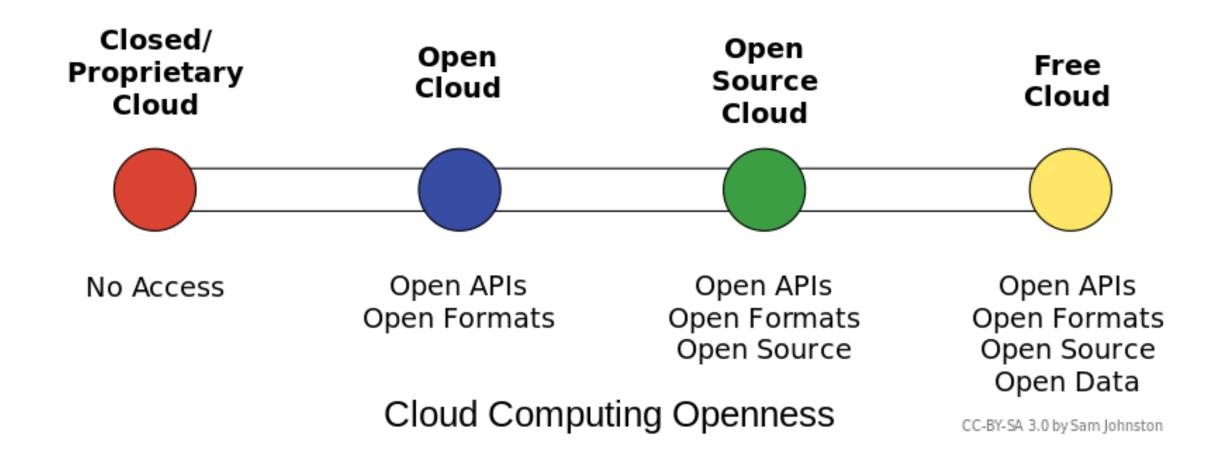
Discredit competition

Back to the start of the movement

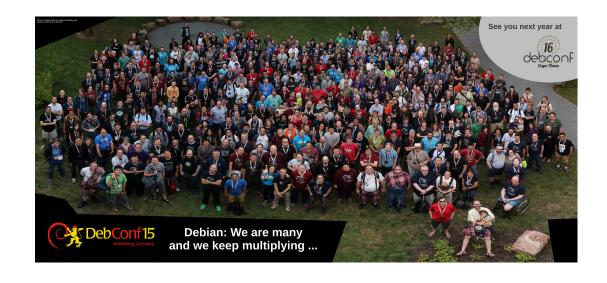


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Most Open Cloud Wins!



The Open-Source Perspective



Big players contribute and promote OSS

More and more users

Collaboration pays of for those businesses

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